

Theoretical Underpinnings

1. The Creative and Reactive Orientations (Fritz, Senge and Kiefer)
2. Peter Block—vision; dependency & ambition; political scripts
3. Cognitive Psychology—Rational Emotive Therapy

* * * * *

4. Horney—Character Structure
 - moving toward (complying)
 - moving against (controlling)
 - moving away (protecting)
5. Enneagram—9 different types each organized by a core delusion (Sufi Tradition)
6. Ego/Shadow—Ego/Shadow
7. Body Characterology—Riech, Kurtz, Lowen, Pirrakos

* * * * *

8. Stage Development Frameworks—Kohlberg, Kegan, Wilber, Hall, Beck, Fowler, Mystical Literature of all traditions
9. Covey—3 Paradigms
10. Leadership Literature (Bennis, Goleman, etc.)
11. Leadership 360 Research

Suggested Readings

- Adams, J. *Transforming Work*. Miles River Press, 1984.
- Adams, J. *Transforming Leadership*. Miles River Press, 1986.
- Agor, W. *Intuitive Management*. Prentice-Hall, Inc., 1984.
- Allen, J. *As a Man Thinketh*. Brownlow Publishing Company, Inc., 1910.
- Autry, J. *Love & Profit*. William Morrow and Company, 1991.
- Beck, D., Cowan, C. *Spiral Dynamics*. Blackwell Publishers, 1996.
- Beesing, M., Nogosek, R., O'Leary, P. *The Enneagram*. Dimension Books, 1984.
- Bennis, W. & Nanus, B. *Leaders*. Harper & Row, 1985.
- Block, P. *The Empowered Manager*. Jossey-Bass Publishers, 1987.
- Bly, R. *Iron John*. Addison-Wesley Publishing Company, 1990.
- Burns, D. *Feeling Good: The New Mood Therapy*. Signet, 1980.
- Cashman, K. *Leadership from the Inside Out*. Executive Excellence Pub., 1998.
- Collins, J. *Good to Great*. HarperCollins Publishers, Inc., 2001.
- Covey, S. *The 7 Habits of Highly Effective People*. Simon & Schuster, 1989.
- Csikszentmihalyi, M. *The Evolving Self*. Harper Collins, 1993.
- Danzinger, S., Danzinger, R. *You are Your Own Best Counselor*. Self-Mastery Systems International, 1984.
- Depre, M. *Leadership is an Art*. Doubleday, 1989.
- Ellis, A. *How to Stubbornly Refuse to Make Yourself Miserable About Anything*. Lyle Stuart Inc. 1988.
- Ellis, A., Harper, R. *A New Guide To Rational Living*. Wilshire Book Co., 1975.
- Frankl, V. *Man's Search for Meaning*. Washington Squares Press, 1959.
- Fowler, J. *Stages of Faith*. Harper Collins, 1995.
- Fritz R. *The Path of Least Resistance*. Fawcett-Columbine Books, 1989.
- Goleman, D. *Emotional Intelligence*. Bantam, 1995.
- Greenleaf, R. *Servant Leadership*. Paulist Press, 1977.
- Hall, B. *Values Shift*. Twin Lights Pub., 1995.
- Horney, K. *Our Inner Conflicts*. W.W. Norton & Company, 1945.
- Hudson, F. *The Adult Years*. Jossey-Bass, 1991.
- Hurley, K., Dobson, T. *What's My Type?* Harper San Francisco, 1991.
- Jaworski, J. *Synchronicity*. Berrett-Koehler Publishers, 1996.
- Kaplan, R. *Beyond Ambition*. Jossey-Bass, 1991.
- Kaufman, D. *Systems 1: An Intro to Systems Thinking*. Future Systems, 1980.
- Kegan, R. *The Evolving Self*. Harvard University Press, 1982.
- Kegan, R. *In Over Our Heads*. Harvard University Press, 1994.
- Kets de Vries, M., Miller, D. *The Neurotic Organization*. Jossey-Bass, 1984.
- Klein, E., Izzo, J. *Awakening Corporate Soul*. Fair Winds Press, 1998.
- Kohlberg, L. *The Philosophy of Moral Development*. Haper & Row, 1981.
- Kouzes, M., Posner, B. *The Leadership Challenge*. Jossey-Bass, 1987.
- Kurtz, R. *Body-Centered Psychotherapy*. LifeRhythm, 1990.
- Kurtz, R. *Grace Unfolding*. Crown Publishers, 1991.
- Marion, J. *Putting on the Mind of Christ*. Hampton Roads Publishing, 2000.
- May, R. *The Courage to Create*. Bantam Books, 1975.

- Mitchell, S. *Tao Te Ching*. HarperCollins Publishers, 1988.
- Moore, T. *Care of the Soul*. HarperCollins Publishers, 1992.
- Palmer, H. *The Enneagram*. Harper San Francisco, 1988.
- Patterson, K., Grenny, J., Switzler, A., McMillan, R. *Crucial Conversations*. McGraw-Hill Companies, 2002.
- Peters, T. *Thriving On Chaos*. Alfred A. Knopf, 1987.
- Rowan, R. *The Intuitive Manager*. Little, Brown and Co., 1986.
- Ryan, K., Oestreich, D. *Driving Fear Out of the Workplace*. Jossey-Bass, 1991.
- Schaefer, A., Fassel, D. *The Addictive Organization*. Harper & Row, 1988.
- Schutz, W. *The Truth Option*. Will Schutz Associates.
- Schutz, W. *Profound Simplicity*. Will Schutz Associates.
- Senge, Peter. *The Fifth Discipline*. Doubleday, 1990.
- Wade, J. *Changes of Mind*. State University of New York Press, 1996.
- Weisbord, M. *Productive Workplaces*. Jossey-Bass, 1988.
- Whyte, D. *Crossing the Unknown Sea*. Riverhead Books, 2001.
- Whyte, D. *The Heart Aroused*. Doubleday, 1994.
- Wilber, K. *A Theory of Everything*. Shambhala, 2000.
- Wilber, K. *Integral Psychology*. Shambhala, 2000.
- Wilber, K. *One Taste*. Shambhala, 1999.
- Zenger, J., Folkman, J. *The Extraordinary Leader*. McGraw-Hill Companies, 2002.
- Zweig, C., Abrams, J. *Meeting the Shadow*. Putnam Publishing Company, 1991.

Poetry References

- Bly, Robert. *News of the Universe: Poems of Twofold Consciousness*. Sierra Club Books, 1980.
- Machado, Antonio. *Selected Poems and Prose*. White Pine Press, 1983.
- Oliver, Mary. *American Primitive*. Little Brown & Company, 1978.
- _____. *Dream Work*. Atlantic Monthly Press, 1986.
- _____. *House of Light*. 1991
- Rilke, Rainer Maria. *Selected Poems of Rainer Maria Rilke*. Robert Bly, trans. Harper & Row, 1981.
- Walcott, Derek. *Collected Poems 1948-1984*. The Noonday Press, 1986.
- Whyte, David. *Songs for Coming Home*. Many Rivers Press, 1989
- _____. *Where Many Rivers Meet*. Many Rivers Press, 1990.
- _____. *Fire in the Earth*. Many Rivers Press, 1991.
- _____. *The House of Belonging*. Many Rivers Press, 1997.

Web Site References

www.TheLeadershipCircle.com